

# **ANNUAL REPORT**

COORDINATED FAMILY CARE OF MIDDLESEX COUNTY

FY 2017

# TABLE OF CONTENTS

#### Contents

WELCOME LETTER	1
BOARD OF TRUSTEES	2
MISSION, VISION, & VALUES	3
CFC HISTORY	4
THE WRAPAROUND MODEL	5
WRAPAROUND FIDELITY INDEX	6
STAFF DIVERSITY	7
CFC YOUTH	8
RESOURCE DEVELOPMENT	13
OUTCOMES	13
FINANCES	15
STRATEGIC PLAN	17

Quotes throughout this report are from former CFC families.



"We would not be here if it wasn't for our Care Manager. The help, support, and the professionalism were beyond words!!! Thank you, Coordinated Family Care for making this possible for my daughter."

#### WELCOME LETTER

Dear Friends and Colleagues,

The goal and overarching theme of Coordinated Family Care's fiscal year 2017 and of this Annual Report is best described as "building capacity." We built our capacity to meet with our increasing census. We built our capacity to accommodate continued growth in service provided. Finally, we literally increased our building capacity by moving into a new larger space which provides improved accommodations for our staff and the capacity and room for continued growth. While each year brings about new challenges to overcome, lessons to learn, and successes to realize, fiscal year 2017 was no different.

We met with challenges of how to grow and improve our infrastructure to provide quality service to the families in our community. During the most recent fiscal year, our daily census soared to an all-time high of 1,072. We also set a record by serving 1,842 youth and families total in fiscal year 2017. This was no easy feat. It required the organization to take a close look at its infrastructure to ensure that all areas within Coordinated Family Care are prepared to support our mission while experiencing significant growth, both in youth/families served and in staffing.

Our many successes are "heard" through the positive feedback from current and former Coordinated Family Care Families. We are continually collecting data from the Wraparound Fidelity Index measurement tool. We utilize this feedback and data to inform and guide changes in our day to day practice.

We encourage and welcome everyone to become involved with the organization, either as a Trustee, advocate, or family served.

We, along with the rest of the Board of Trustees, are honored to be a part of this organization. We look forward to the years ahead as Coordinated Family Care continues to build capacity and serve the youth and families of Middlesex County.

Warm regards,

Andrea Mackaronis Board Chairperson 2013 - Present Suzanne S. Kreie, MSW, LCSW Chief Executive Officer





Page 1 FY 2017 Annual Report

Community Member

Community Member

**David Degatano** 

#### **BOARD OF TRUSTEES**

Andrea Mackaronis Annie Lachs

Board Chairperson Community Member
Community Member

J.T. Miller Amanda Rosa

Board Vice Chairperson Family Member

Ravi Venkataraman Greg Savad

Board Treasurer Family Member

Community Member Family Member

John Sinclair

Janet Giordano Patricia Spencer

Community Member Community Member

Sol Heckelman Yanela Stephenson

Community Member Community Member

Vicki Larsen Karla Wallack

Community Member Community Member

### MISSION, VISION, & VALUES

#### **MISSION**

Coordinated Family Care provides child centered and strength based care management services while partnering with families to realize their vision, goals, and full potential.

#### **VISION**

Coordinated Family Care is the catalyst for a united community that embraces growth and acceptance.

#### **CFC CORE VALUES**

- Services are child centered and strength based.
- Services are family friendly and family driven.
- Services are community based and culturally competent.
- Services have measurable outcomes.
- Services are responsive to community needs.



"We are incredibly grateful for the services we received from Coordinated Family Care, from day one we worked as a team. We cannot thank the staff enough for the genuine care we received."

Page 3 FY 2017 Annual Report

#### **CFC HISTORY**

2001 September 2003 November 2009 July 2013 April 2016 July 2017 June

- CFC Incorporated
- First youth served
- Increased active capped census from 180 to 200, with 20 Care Managers
- Increased to 700 active youth, with an uncapped census
- CFC actively served nearly 1000 youth and employed nearly 70 Care Managers
- CFC surpassed 7000 youth served all time



"Coordinated Family Care was wonderful! Overall I was very pleased with the whole team and I am so grateful."

Page 4 FY 2017 Annual Report

#### THE WRAPAROUND MODEL

From the 2017 CSOC CMO Policy Manual:

Wraparound is an intensive, individualized care planning and management process which brings together the family, the professionals working with the family, and informal and community supports to develop and implement a plan to meet the family's needs.

The Wraparound process aims to achieve positive outcomes by providing a structured, creative, and individualized team planning process which, compared to traditional treatment planning, results in plans that are more effective and more relevant to the youth and family, yielding more sustainability of progress.

Wraparound plans are holistic in that they are designed to meet the identified needs of the youth, caregiver(s), and siblings in a range of life areas. Plans focus on skill building, integrating the youth and family into the community, and building the family's social network of supports.

#### **CSOC'S TEN PRINCIPLES OF WRAPAROUND**

- 1. Family Voice and Choice
- 2. Team Based
- 3. Natural Supports
- 4. Collaboration
- 5. Community Based
- 6. Culturally Competent
- 7. Individualized
- 8. Strength Based
- 9. Unconditional
- 10. Outcome Based



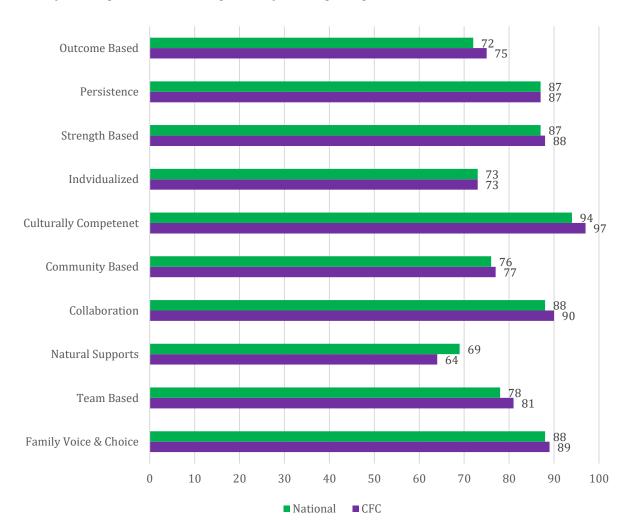
Page 5 FY 2017 Annual Report

#### WRAPAROUND FIDELITY INDEX

The Wraparound Fidelity Index (WFI) measures CFC's success in implementing the Wraparound Model as intended. Families and members of their Child & Family Team are interviewed to determine a fidelity score.

Coordinated Family Care scores 80% fidelity overall, equal to the national average for this measure.

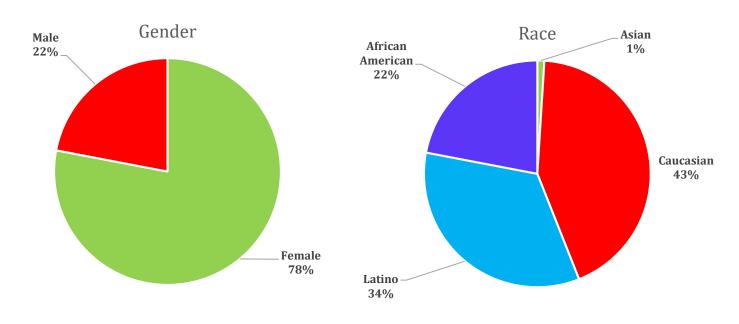
Fidelity to Wraparound is also reported by its ten principles:



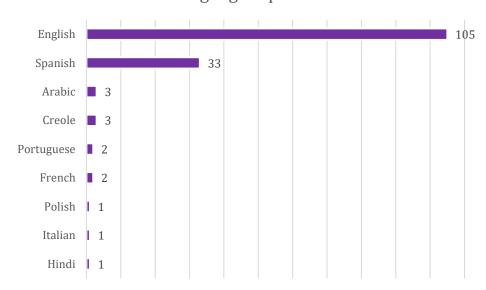
Page 6 FY 2017 Annual Report

#### STAFF DIVERSITY

### **Current Employees:**

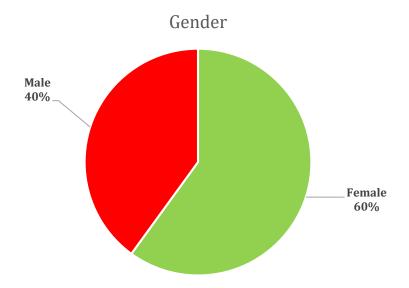


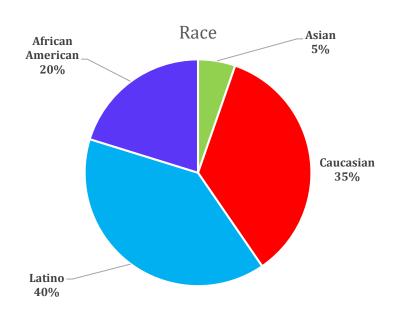




Page 7 FY 2017 Annual Report

### **CFC YOUTH**

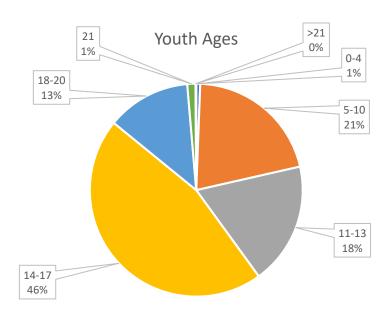




1842 youth were served in FY2017.

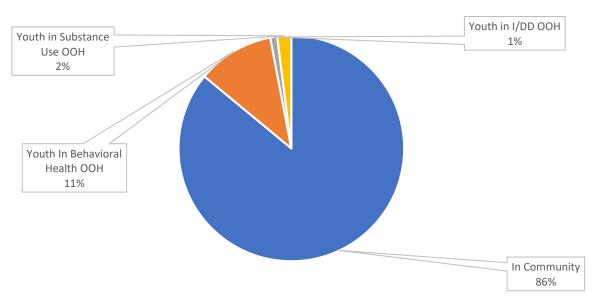
Page 8 FY 2017 Annual Report

### **CFC YOUTH**



The primary language spoken by 80% of CFC families is English, and 19% primarily speak Spanish. The remaining 1% speak Arabic, Bengali, Creole, Italian, Korean, Mandarin, or Tamil.

#### Community / Out of Home (OOH) Treatment Distribution



Page 9 FY 2017 Annual Report

#### **CFC YOUTH**

#### **Most Common Diagnoses of Youth**

(Each youth may have more than one diagnosis)

1. Attention Deficit Hyperactivity Disorder	31%
2. Autism Spectrum Disorder	24%
3. Oppositional Defiant Disorder	19%
4. Major Depressive Disorder	13%
5. Adjustment Disorder	12%

# Developmental and Intellectual Disabilities (DD/ID Youth)

16.3% of youth served in FY17 were deemed DD/ID by the State of NJ

15% of CFC's DD/ID youth lived in out-of-home treatment settings



#### Juvenile Justice and Child Welfare

In Fiscal Year 2017, 4.5% of CFC youth spent time in the Middlesex County Youth Shelter, and 3.8% were held at the county's Juvenile Detention Center.

Additionally, 12.5% were involved with Juvenile Court and/or Family Court.

"Our Care Manager was excellent! She was supportive all aspects of our daughter's case and we are truly grateful that we had her throughout the entire process."

Page 10 FY 2017 Annual Report

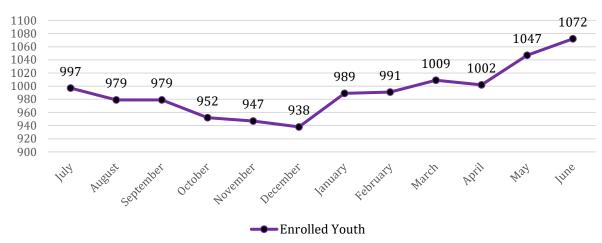
### WHERE OUR FAMILIES RESIDE



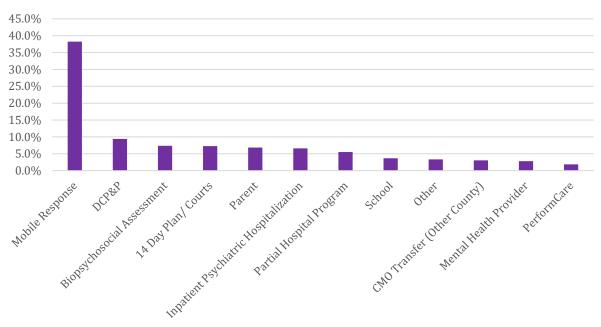
1. New Brunswick	18.2%
2. Perth Amboy	13.5%
3. Edison	10.6%
4. Piscataway	6.4%
5. North Brunswick	6.2%

Page 11 FY 2017 Annual Report

#### CFC Monthly Census Fiscal Year 2017



#### Referral Sources Fiscal Year 2017



Page 12 FY 2017 Annual Report

#### RESOURCE DEVELOPMENT

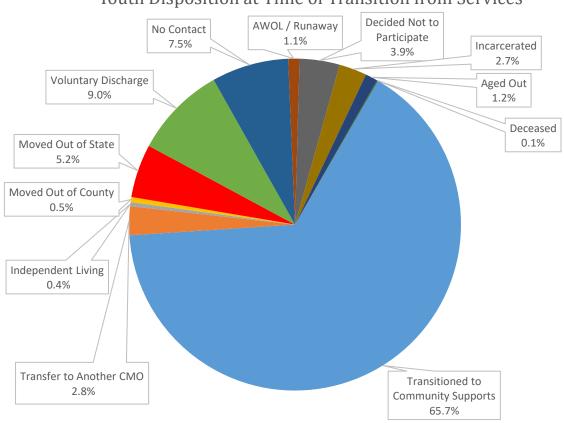
Coordinated Family Care maintains formal agreements with multiple types of service providers in the community for CFC youth.

Ninety signed agreements are currently in place. The predominant service offered by these providers (63) is Intensive In-Community (IIC) services. There are also contracts with 18 providers offering psychiatric and/or psychological services.

Additionally, CFC works with many providers of Intensive In-Home (IIH) services for developmentally disabled youth.

#### **OUTCOMES**

#### Youth Disposition at Time of Transition from Services



Page 13 FY 2017 Annual Report

#### Of the youth that were transitioned in Fiscal Year 2017:

90% could name positive supports in their life

86% attend expected activities

62% understood the risks and benefits of medication

66% were able to always employ pro-social problem-solving skills

67% had reduced psychiatric symptoms

75% demonstrated the ability to resolve conflict

**75%** better controlled and/or sought assistance with risky impulses

86% enjoyed social interaction

86% demonstrated social skills with others

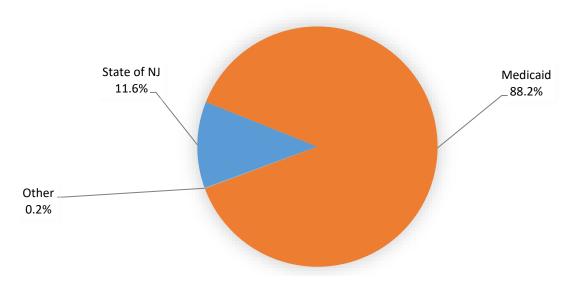
89% engaged in education most of the time

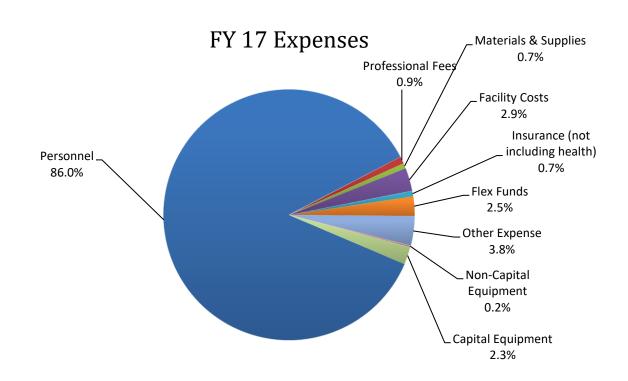
"Our Care Manager was very supportive and was a great resource when needed. I am extremely appreciative of the services provided."

Data obtained from Transition ISP's.

#### **FINANCES**

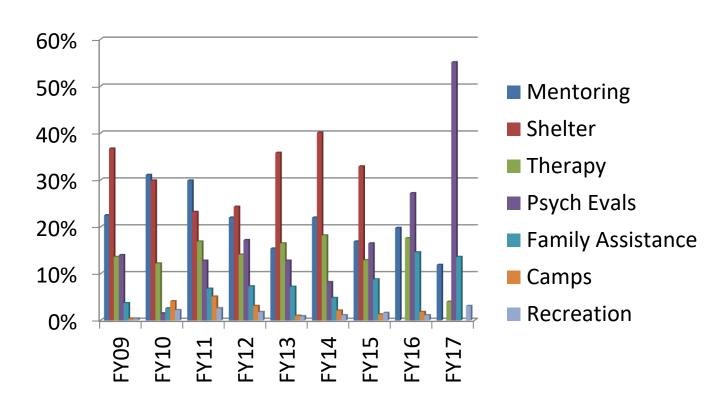
FY 17 Revenue Sources





Page 15 FY 2017 Annual Report

#### FLEX FUND UTILIZATION





Page 16 FY 2017 Annual Report

#### STRATEGIC PLAN

CFC has developed a comprehensive Strategic Plan for 2016-2019.

- **Goal #1:** CFC will provide the highest quality services by offering flexible, sustainable, and adaptable evidence-based care through best practices, quality improvement, and outcomes management.
- <u>Goal #2</u>: CFC will assure continued recruitment and retention of quality staff within the financial parameters of the budget.
- **Goal #3:** In order to better support the organization and its mission, CFC will examine and improve the organization's infrastructure as well as examine specific roles to maintain efficiency and effectiveness of services.



Page 17 FY 2017 Annual Report

### **CONTACT INFORMATION**

#### **Chief Executive Officer**

Suzanne S. Kreie, MSW, LCSW

732-572-3663, x109

Chief Operating Officer	Director of Quality & IT
Kathy Bland, MSW, LCSW	Jarrett Lynn, MSW, LSW

Chief Financial Officer Director of Human Resources

732-572-3663, x104

Joan Lyneis, BS Victoria Tedesco, BA 732-572-3663, x105 732-572-3663, x107

#### **COMPANY INFORMATION**

Coordinated Family Care
30 Silver Line Drive, Suite 1
North Brunswick, NJ 08902
732-572-3663
www.coordinatedfamilycare.org
www.MiddlesexResourceNet.org

732-572-3663, x108

Middlesex ResourceNet is a free web tool providing a wide range of information about support, resources, and services for families in Middlesex County.

